Group Balance Sheet

As at 31 December 2008

| | Notes | 2008 £ million | 2007 £ million |
|--|----------|-------------------|-------------------|
| Non-current assets | | | 20.2 |
| Goodwill Other interprikle courts | 12 | 53.0 | 38.0 10.0 |
| Other intangible assets Property, plant and equipment | 13 14 | 16.6 752.0 | 444.6 |
| Deferred tax asset | 21 | 4.8 | 2.4 |
| | 21 | | |
| | | 826.4 | 495.0 |
| Current assets Inventories | 15 | 08.6 | 60.0 |
| Trade and other receivables | 15 16 | 98.6 272.7 | 165.4 |
| Derivative financial instruments | 18 | 2 (2 • (| 0.1 |
| Cash and cash equivalents | 3 | 15.3 | 9.8 |
| Current tax assets | | 1.7 | 2.4 |
| | | 388.3 | 237.7 |
| Total assets | | 1,214.7 | 732.7 |
| and the later | | | |
| Current liabilities | | | (0,2) |
| Borrowings Derivative financial instruments | 17 18 | (167.7) (15.9) | (0.2) (2.1) |
| Trade and other payables | 18 19 | (252.9) | (172.6) |
| Current tax liabilities | 19 | (49.9) | (24.8) |
| Provisions | 20 | (1)()) | (1.3) |
| | | (486.4) | (201.0) |
| ALC: A P. LEPA. | | | |
| Non-current liabilities | 17 | (211.6) | (212.2) |
| Borrowings Derivative financial instruments | 17 18 | (211.6) (19.1) | (212.2) (2.7) |
| Deferred tax liabilities | 21 | (24.6) | (2.7) (14.7) |
| Retirement benefit obligation | 27 | (8.0) | (8.1) |
| Provisions | 20 | (0.2) | (0.7) |
| | | (263.5) | (238.4) |
| Total liabilities | | (749.9) | (439.4) |
| Net assets | | 464.8 | 293.3 |
| 1401 035015 | | 404.0 | 293.3 |
| Shareholders' equity | | | |
| Share capital | 22 | 54.4 | 54.2 |
| Share premium | 22 | 10.2 | 8.8 |
| Treasury shares | 23 | (20.5) | (10.5) |
| Capital redemption reserve | 24 | 0.1 | 0.1 |
| Hedging reserve (net of deferred tax) | 24 | (25.1) | (3.4) |
| Foreign exchange reserve | 24 | 79.9 | (19.7) |
| Retained earnings | 24 | 365.8 | 263.8 |
| Total shareholders' equity | | 464.8 | 293.3 |
| | | | |

Approved by the Board on 5 March 2009 and signed on its behalf by:

Philip Regerson

P G Rogerson Chairman

Argun G Gul

A G Cockburn Finance Director

The notes on pages 74 to 106 form part of these Accounts.